

# Industrial-scale selective maintenance optimization using bathtub-shaped failure rates

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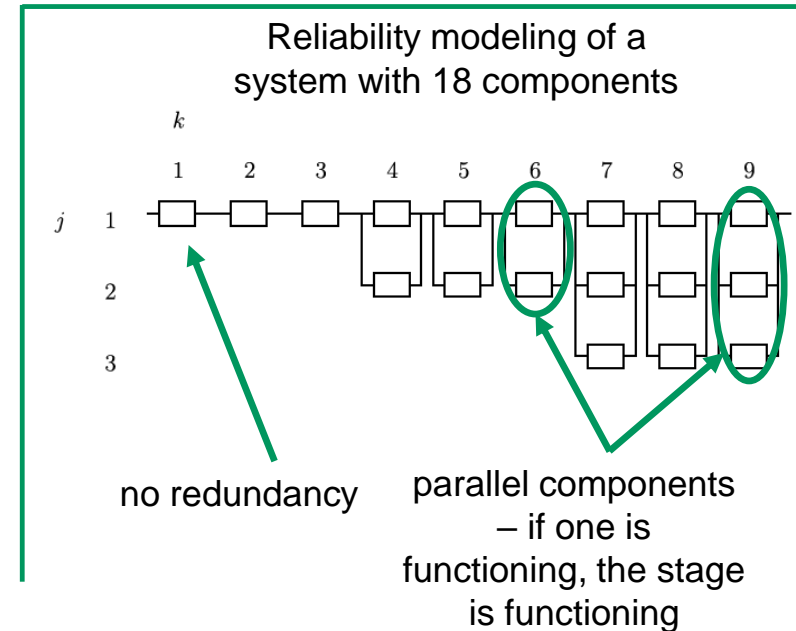
# Content

- **Introduction**
  - Problem description
  - Motivation
- **Bathtub-shaped failure models**
- **Selective maintenance optimization**
  - Replacement models
  - Replacement-repair models
- **Conclusions**

# Optimization problem

- **A plant has a large number of replaceable / repairable components**
  - Industrial reference: a biorefinery has 600 frequency converters
- **Which to be maintained during a periodic maintenance shutdown?**
  - Industrial reference: these are organized once in 18-24 months
- **Two conflicting objectives**
  - maximize the reliability of the plant for the next operation window
  - minimize the maintenance costs

→ **Selective maintenance optimization**



# The problem appears in...



Chemical plants



Power plants



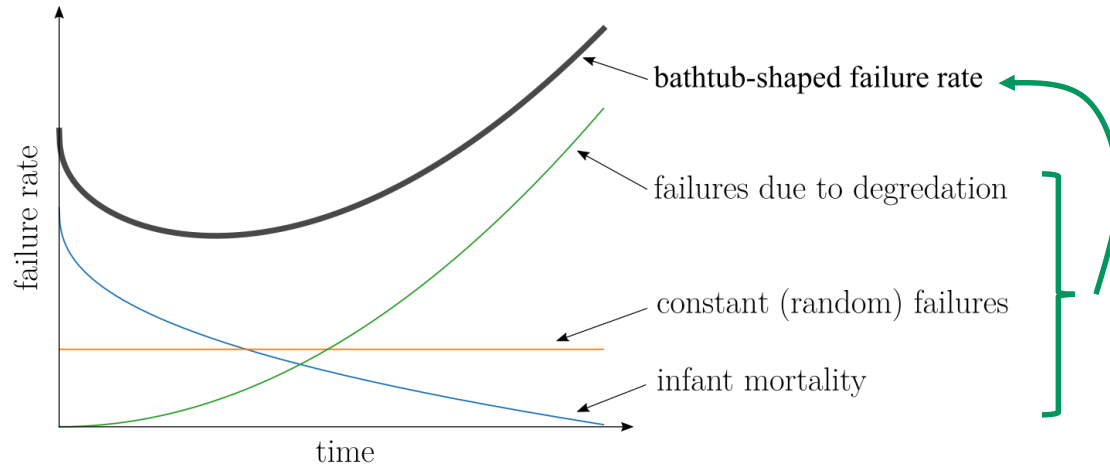
Assembly lines



Transport systems

# Motivation 1

- **The selective maintenance optimization literature lacks of data-based studies (Cao et al., 2018)**
  - Typically, the starting point has been (arbitrarily chosen) Weibull parameters
  - Bathtub-shaped failure rates are not considered



# Motivation 2

- **Largest problems solved to optimality in the literature**
    - 200 components with one maintenance action (Galante & Passannanti, 2009)
    - Around 25 components with two or more maintenance actions (Lust et al., 2009, Diallo et al., 2018)
  - **The size of the industrial reference**
    - The biorefinery plant has around 600 components
- **A gap between studied problems sizes in the literature and industrial problems**

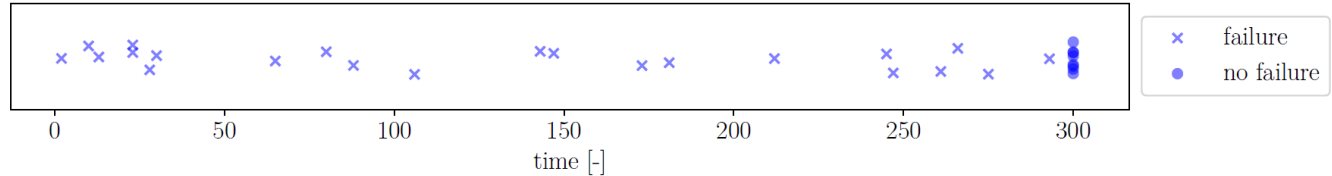
# Our contributions

- **Data-driven approach using two bathtub-shaped failure models (Jiang, 2013, Sarhan & Apaloo, 2013)**
- **Reducing the computational cost**
  - Convexification of optimization model
  - Data-based preassignment of variables corresponding to components, the replacement of which is not sensible

# Bathtub-shaped failure models

# Fitting failure models to data

Experimental data  
of failure times  
(Meeker and Escobar, 1998)



- **The failure model by Jiang (2013)**

- Failure rate

$$h(t) = \frac{\beta}{t+\eta} + \frac{1}{\gamma-t}$$

- Cumulative failure distribution

$$F(t) = 1 + \frac{1-t/\gamma}{(1+t/\eta)^\beta}$$

- Parameters

$$\beta, \gamma, \eta$$

- **Maximization of the log likelihood,  $\log \mathcal{L}$ , of the failure model**

$$\max_{\beta, \gamma, \eta} \log \mathcal{L} = \sum_{i=1}^n [d_i \log h(t_i) + \log R(t_i)],$$

where

$n$

is the number of data points

$t_i$

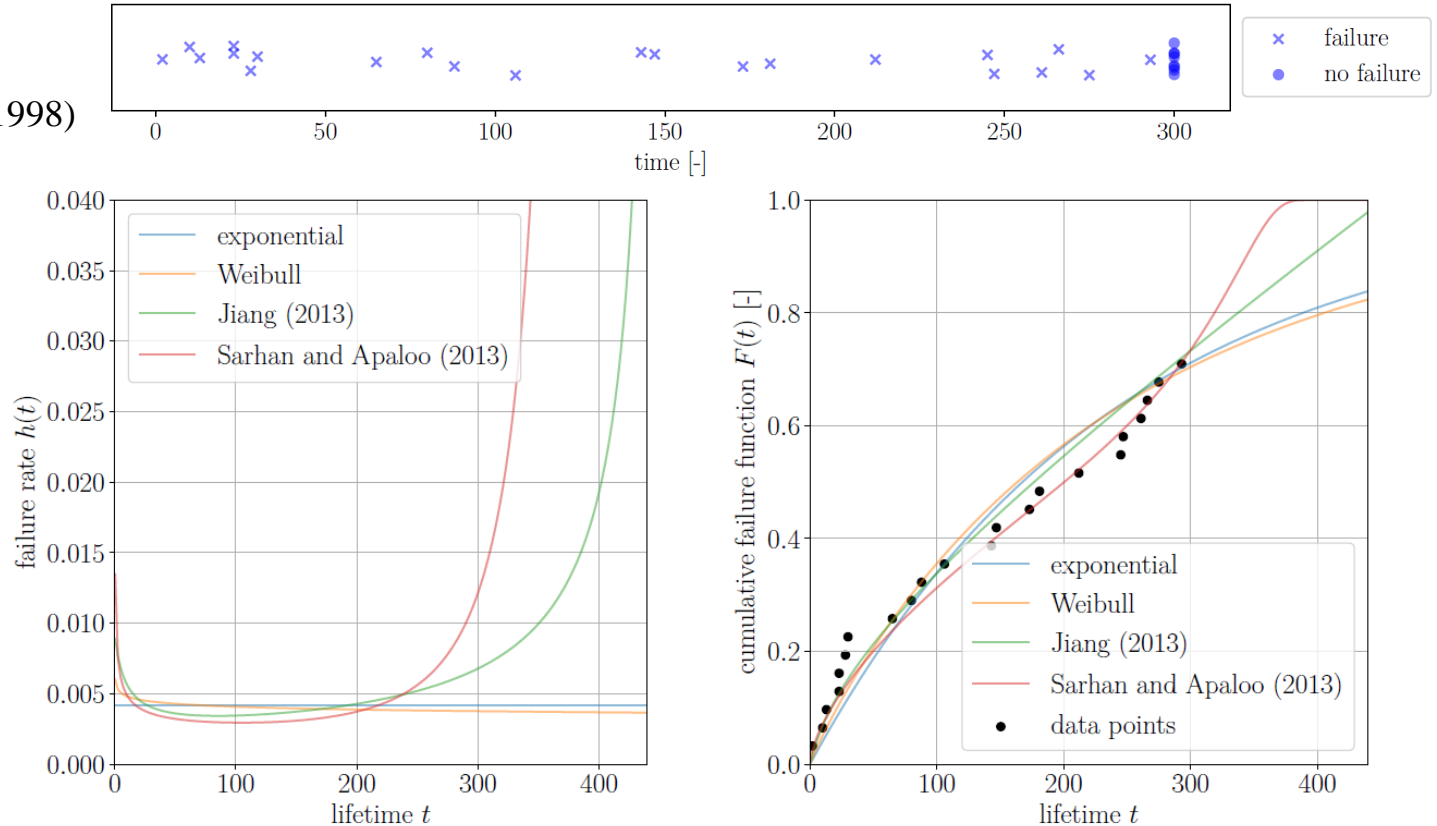
is the age of the  $i^{\text{th}}$  component

$d_i$

indicates whether the  $i^{\text{th}}$  component failed

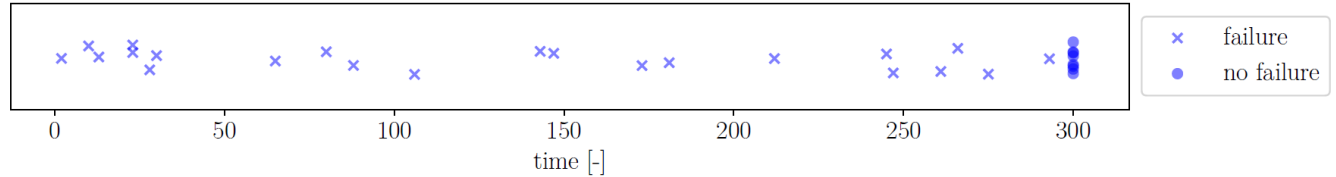
# Fitting failure models to data

Experimental data  
of failure times  
(Meeker and Escobar, 1998)



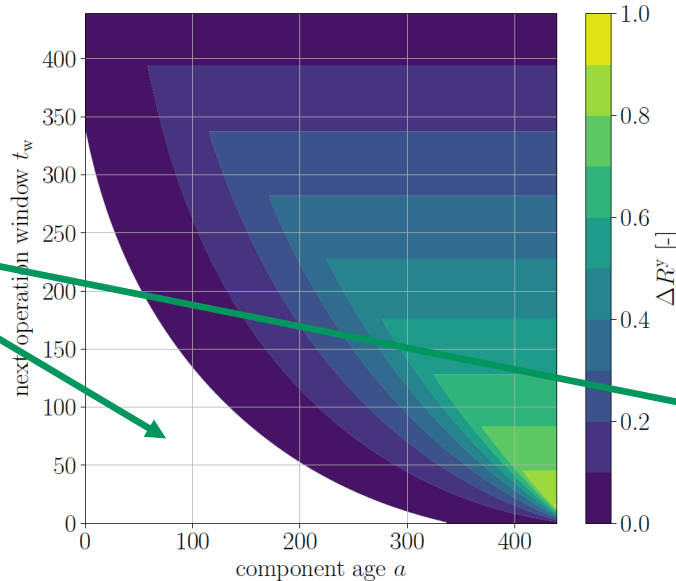
# Change in reliability if replaced, $\Delta R^y$

Experimental data  
of failure times  
(Meeker and Escobar, 1998)

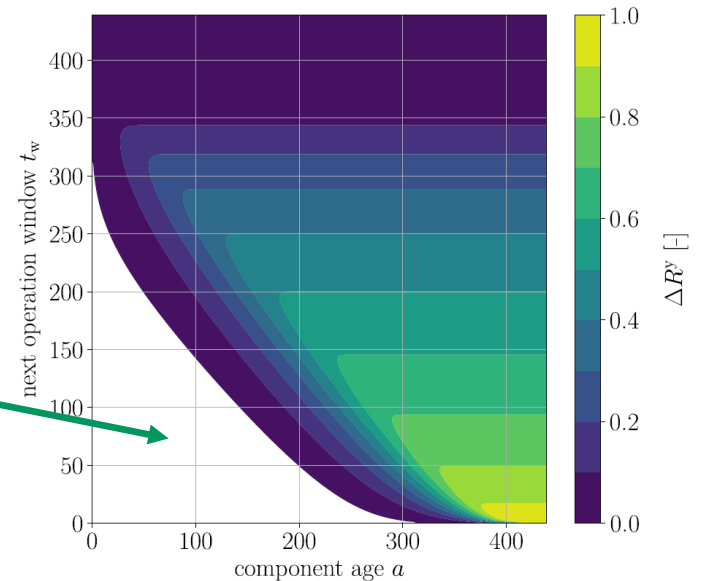


The change in reliability  
is negative, due to the  
infant mortality period  
→ replacement is not  
sensible

Jiang (2013)

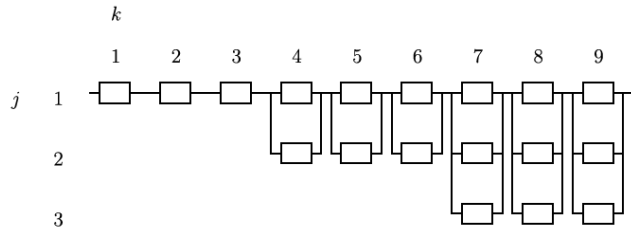


Sarhan & Apaloo (2013)



# Selective maintenance optimization

# Non-convex replacement model



Sets

$K$  Set of stages

$J_k$  Set of parallel components in stage  $k$

Parameters

$R_{k,j}^0$  Reliability of component  $(k,j)$  if not replaced

$R_{k,j}^y$  Reliability of component  $(k,j)$  if replaced

$\Delta R_{k,j}^y$   $R_{k,j}^y - R_{k,j}^0$  (improvement in reliability)

Variables

$R'_k$  Reliability of stage  $k$

$y_{k,j}$  Binary variable defining if component  $(k,j)$  is replaced

$p$  Number of maintenance personnel involved in the maintenance operations

$$\begin{aligned} & \max_{\mathbf{y}, p} R_{\text{sys}}, -c_{\text{tot}} \\ & \text{subject to} \end{aligned}$$

System reliability constraint

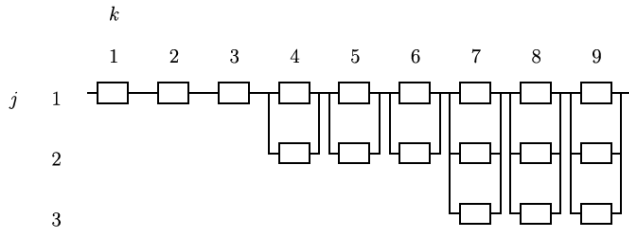
Stage reliability constraint

Total cost constraint

Total duration constraint

Personnel constraint

# Non-convex replacement model



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$$R_{\text{sys}} = \prod_{k \in K} R'_k$$

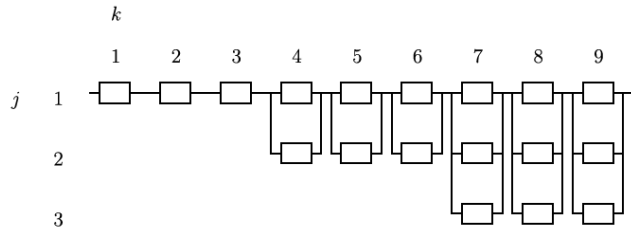
Stage reliability constraint

Total cost constraint

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Personnel constraint

# Non-convex replacement model



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$R_{k,j}^y$  Reliability of component  $(k,j)$  if replaced

$\Delta R_{k,j}^y$   $R_{k,j}^y - R_{k,j}^0$  (improvement in reliability)

Variables

$R'_k$  Reliability of stage  $k$

$y_{k,j}$  Binary variable defining if component  $(k,j)$  is replaced

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$$\begin{aligned} & \max_{\mathbf{y}, p} R_{\text{sys}}, -c_{\text{tot}} \\ & \text{subject to} \end{aligned}$$

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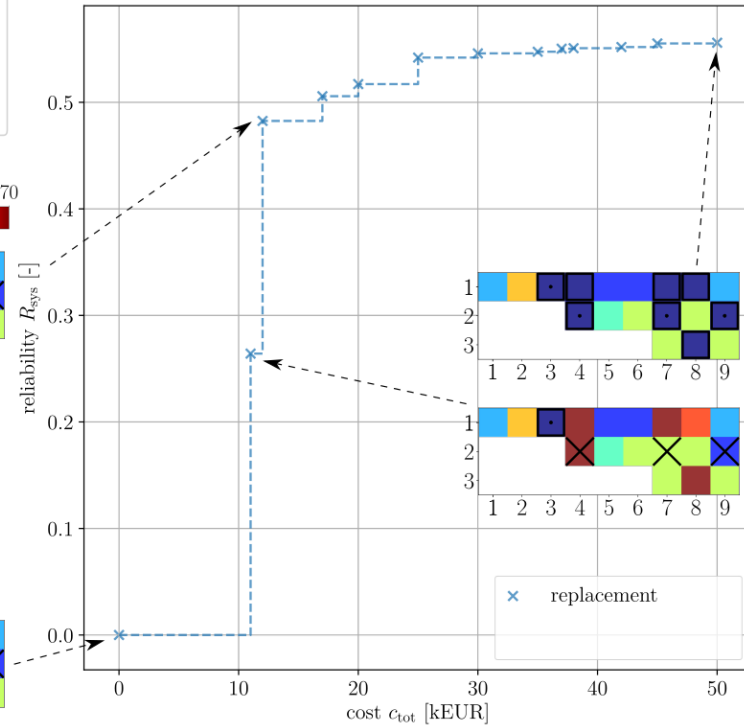
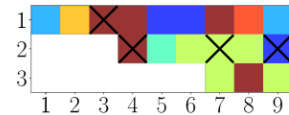
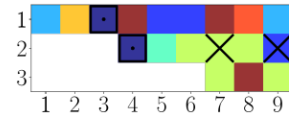
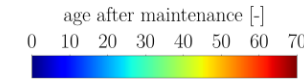
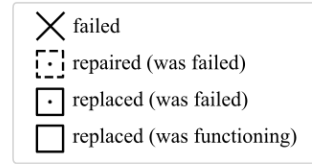
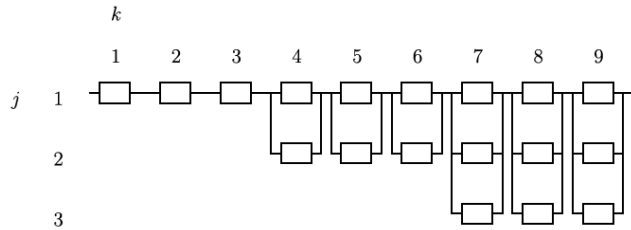
$$\begin{aligned} R'_k &= 1 - \prod_{j \in J_k} (1 - R_{k,j}^0(1 - y_{k,j}) - R_{k,j}^y y_{k,j}) \\ &= 1 - \prod_{j \in J_k} (1 - R_{k,j}^0 - \Delta R_{k,j}^y y_{k,j}), \quad k \in K. \end{aligned}$$

Total cost constraint

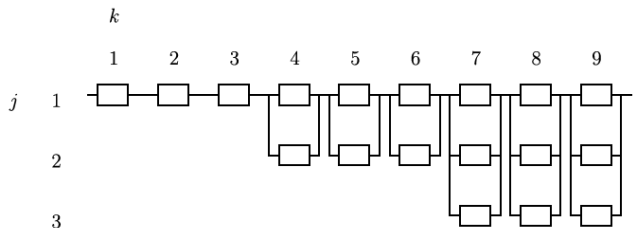
Total duration constraint

Personnel constraint

# Illustrative example



# Illustrative example



Main modifications to replacement-repair model:

$$R'_k = 1 - \prod_{j \in J_k} (1 - R_{k,j}^0 - \Delta R_{k,j}^y y_{k,j} - \Delta R_{k,j}^x x_{k,j}), \quad k \in K$$

Two additional constraints:

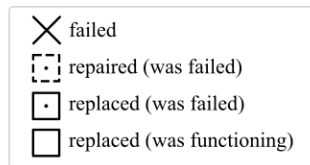
$$\begin{cases} y_{k,j} + x_{k,j} \leq 1, & k \in K, j \in J_k \\ F_{k,j} + x_{k,j} \leq 1, & k \in K, j \in J_k \end{cases}$$

$R_{k,j}^x$  Reliability of component  $(k, j)$  if repaired

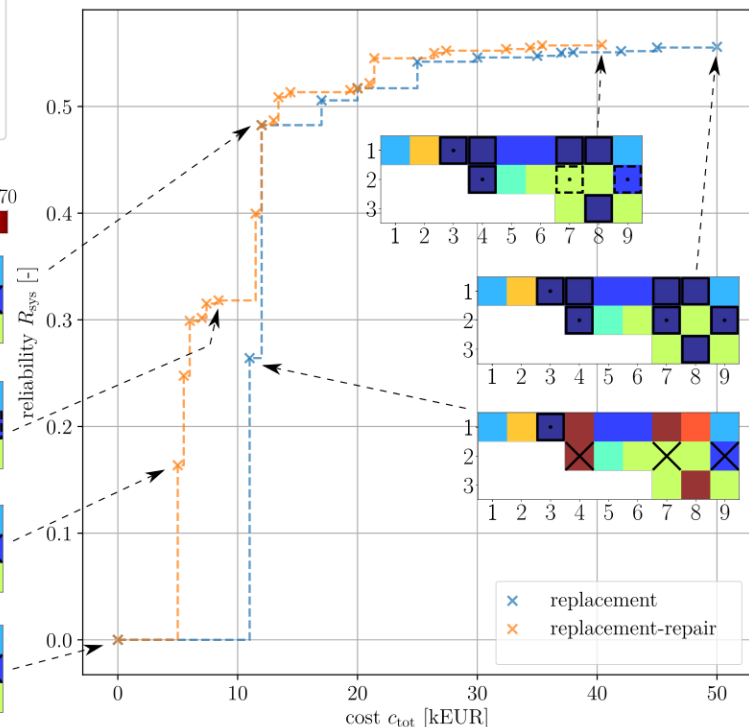
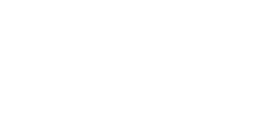
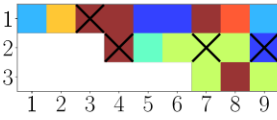
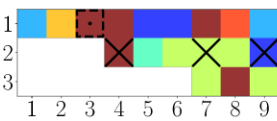
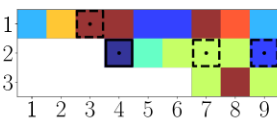
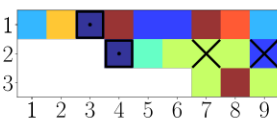
$\Delta R_{k,j}^x$   $R_{k,j}^x - R_{k,j}^0$  (improvement in reliability)

$x_{k,j}$  Binary variable defining if component  $(k, j)$  is repaired

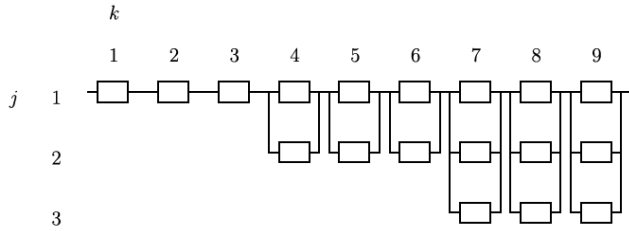
$F_{k,j}$  Binary parameter defining if component  $(k, j)$  is failed



age after maintenance [-]  
0 10 20 30 40 50 60 70



# Variable preassignment



$$y_{k,j} = 0, \quad \forall k, j \in \{(k, j) | \Delta R_{k,j}^y \leq 0\}$$

$y_{k,j}$

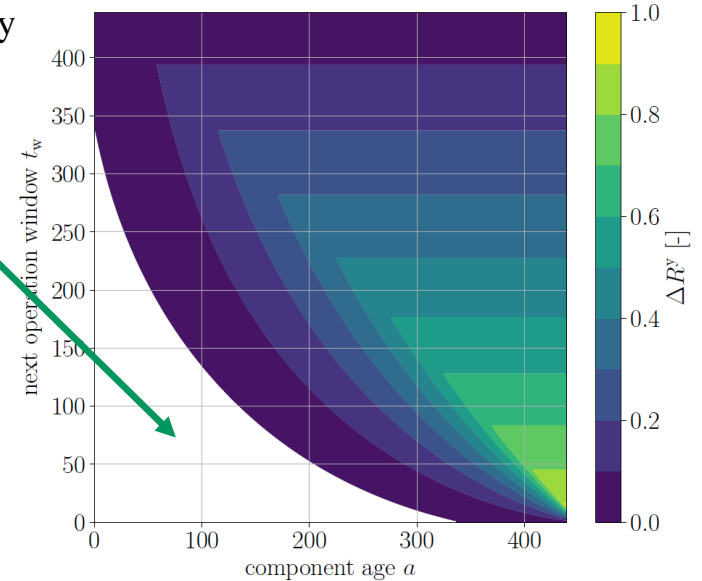
Binary variable defining whether unit  $j$  at stage  $k$  is replaced

$\Delta R_{k,j}^x$

Improvement in the reliability of the unit  $j$  at stage  $k$  if the component is replaced

The change in reliability is negative  
 → replacement is not sensible

Jiang (2013) @ Meeker & Escobar (1998)



# Convexified replacement model

## Sets

$K$	Set of stages
$J_k$	Set of parallel components in stage $k$

## Parameters

$R_{k,j}^0$	Reliability of component $(k,j)$ if not replaced
$R_{k,j}^y$	Reliability of component $(k,j)$ if replaced
$\Delta R_{k,j}^y$	$R_{k,j}^y - R_{k,j}^0$ (improvement in reliability)

## Variables

$R'_k$	Reliability of stage $k$
$y_{k,j}$	Binary variable defining if component $(k,j)$ is replaced
$p$	Number of maintenance personnel involved in the maintenance operations

Original formulation:

$$R_{\text{sys}} = \prod_{k \in K} R'_k$$

Multilinear term – non-convex optimization model

$$R'_k = 1 - \prod_{j \in J_k} (1 - R_{k,j}^0 - \Delta R_{k,j}^y y_{k,j}), \quad k \in K$$

# Convexified replacement model

## Sets

$K$	Set of stages
$J_k$	Set of parallel components in stage $k$
$S_{k,m}$	The $m^{\text{th}}$ subset of $J_k$

## Parameters

$R_{k,j}^0$	Reliability of component $(k,j)$ if not replaced
$R_{k,j}^y$	Reliability of component $(k,j)$ if replaced
$\Delta R_{k,j}^y$	$R_{k,j}^y - R_{k,j}^0$ (improvement in reliability)

## Variables

$R'_k$	Reliability of stage $k$
$y_{k,j}$	Binary variable defining if component $(k,j)$ is replaced
$p$	Number of maintenance personnel involved in the maintenance operations
$\tilde{R}_{\text{sys}}$	$\ln R_{\text{sys}}$
$z_{k,m}$	An additional binary variable

Original formulation:

$$R_{\text{sys}} = \prod_{k \in K} R'_k$$

Multilinear term – non-convex optimization model

$$R'_k = 1 - \prod_{j \in J_k} (1 - R_{k,j}^0 - \Delta R_{k,j}^y y_{k,j}), \quad k \in K$$

Convexified formulation: ← This is the new objective

$$\tilde{R}_{\text{sys}} \leq \sum_{k \in K} \ln R'_k$$

$$R'_k = 1 - \sum_{S_{k,m} \in \mathbb{S}_k} (z_{k,m} \prod_{j \in S_{k,m}} -\Delta R_{k,j}^y \prod_{j \in J_k \setminus S_{k,m}} (1 - R_{k,j}^0)),$$

$k \in K$

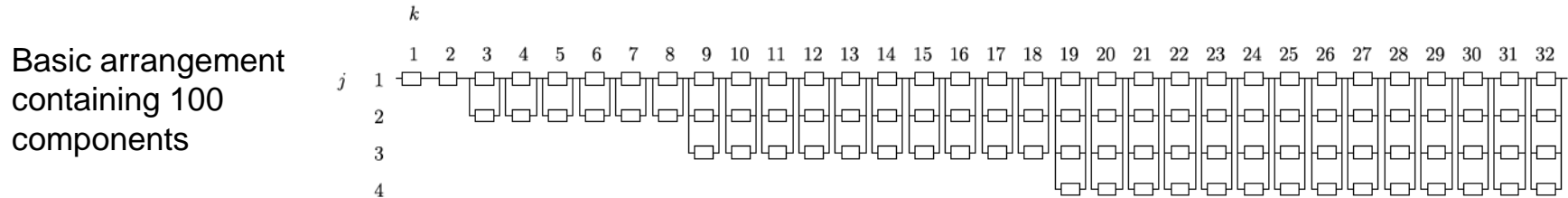
constraints linking  $y_{k,j}$  and  $z_{k,m}$

# Convexification & Solvers

- We also convexify the replacement-repair model
- We solve the original and convexified models by the following solvers:

Model	Abbreviation	Solver	Solver type
Non-Convex Replacement model	NCR	BARON 18.5.8	global
Convex Replacement model	CR	DICOPT 2 with CLPEX 12.8.0.0	non-global
Non-Convex Replacement-Repair model	NCRR	BARON 18.5.8	global
Convex Replacement model-Repair model	CRR	DICOPT 2 with CLPEX 12.8.0.0	non-global

# Large-scale optimization problems

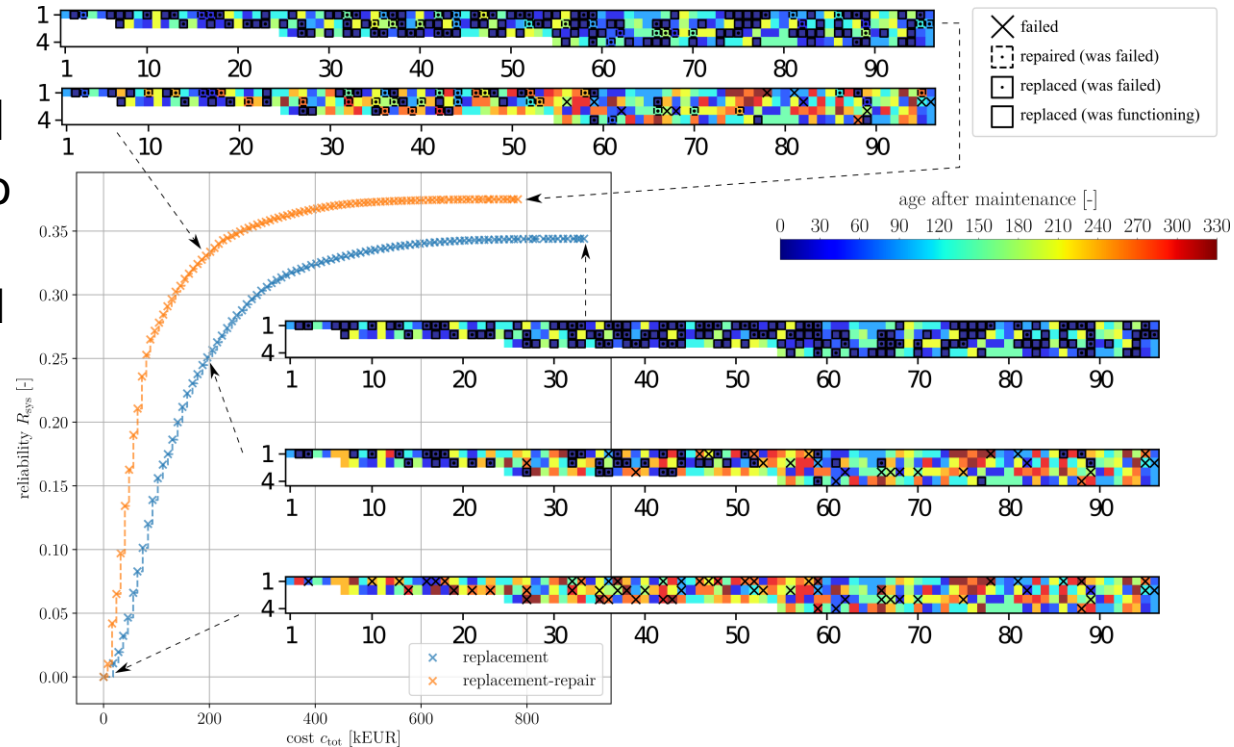


- **1 to 10 basic arrangements in series**  
→ Optimization problems with 100 to 1000 components
- **Components are randomly drawn from the catalog**
- **Component ages randomly drawn from the range of {30, 60...330}**
- **20% of the components are failed prior to the maintenance**

Component catalog	Component type	I	II	III	IV	V	VI	VII	VIII	IX	X
	cost of replacement $c^y$ [kEUR]	1	3	5	7	8	2	5.5	7.5	10	12
	cost of repair $c^x$ [kEUR]	0.5	0.3	1.4	1	2	1.5	2	1	6	4
	duration of replacement $t^y$ [h]	30	10	5	7	8	5	7	11	8	12
	duration of repair $t^x$ [h]	20	5	2	5	3	9	2	5	15	6

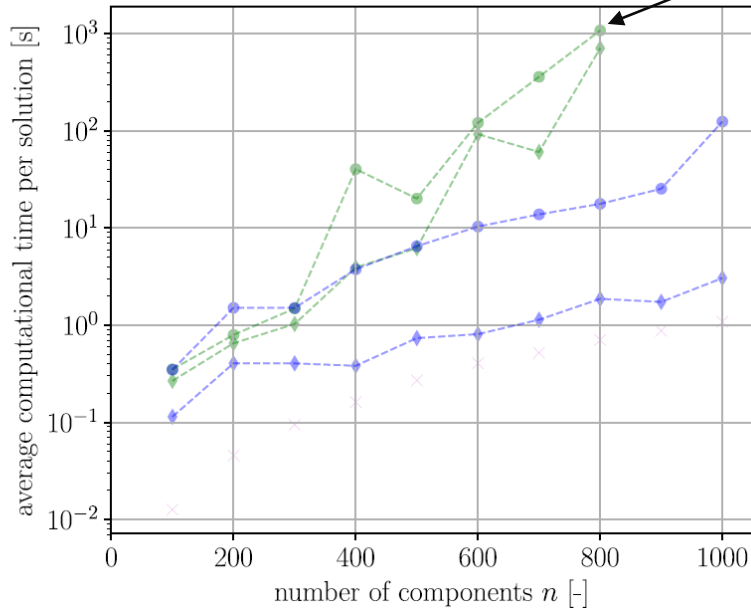
# Large-scale example

- 300 components
- $\varepsilon$ -constraint method
  - The objective is to Maximize  $R_{\text{sys}}$
  - $c_{\text{tot}}$  is constrained
  - The constraint is iteratively relaxed
  - 100 increments



# Results: replacement models

A number of runs are timed out  
– excluded from the comparison



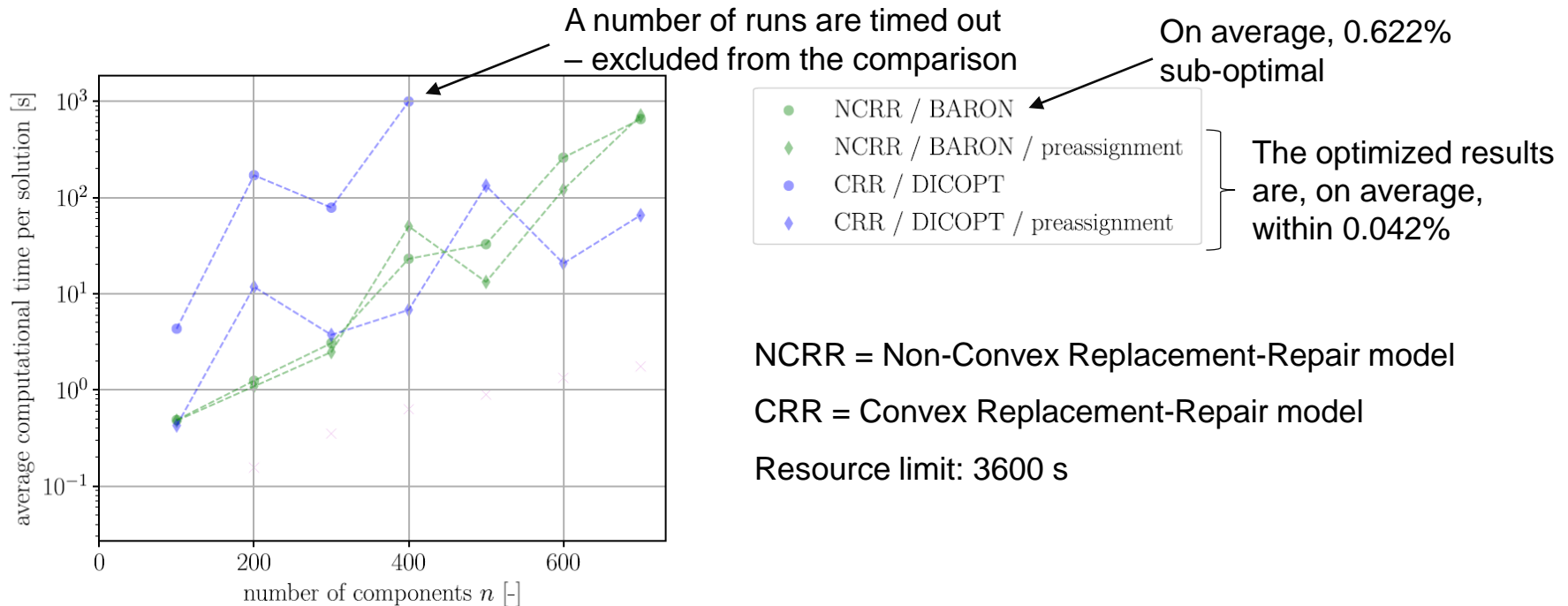
The optimized results  
are, on average,  
within 0.051%

NCR = Non-Convex Replacement model

CR = Convex Replacement model

Resource limit: 3600 s

# Results: replacement-repair models



# Conclusions

- **Linkage between component lifetime data and selective maintenance optimization**
- **If the failure rate is bathtub-shaped, the computation efficiency can be improved by variable preassignments**
  - In our experiments, the improvement was around an order of magnitude
- **Convexifying the replacement model improves the efficiency**
  - The efficiencies of solving the non-convex and convex replacement-repair models seem similar
- **We expand the problem sizes studied in the literature**
  - One maintenance action: 200 → 1000 components
  - Two maintenance actions: 25 → 700 components
  - Assumption: failure rates are bathtub-shaped

# References

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- C. Diallo, U. Venkatadri, A. Khatab, Z. Liu (2018). Optimal selective maintenance decisions for large serial k-out-of-n: G systems under imperfect maintenance. *Reliability Engineering & System Safety*, 175, pp. 234-245.

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